



**Document: EMCDDA/26/17**

**EMCDDA draft budget for 2018**

**Summary**

Without prejudice to the final formal outcome of the EU 2018 budget procedure, the EMCDDA 2018 draft budget (DB) reflects the agreement reached by the two branches of the EU Budget Authority in the procedure for the adoption of the EU 2018 budget. This entails an EU 2018 subsidy to the EMCDDA of EUR 15 445 600 and 76 authorised posts in the EMCDDA establishment plan for 2018.

In this context, the EMCDDA 2018 DB provides for the resources needed to ensure the effective functioning of the EMCDDA and the implementation of its work programme for 2018. For this purpose, the EMCDDA 2018 DB enters the following appropriations as main revenue:

- EUR 15 445 600 to be provided by the EU 2018 subsidy to the EMCDDA;
- EUR 412 932.41 to be provided by Norway for its participation in the EMCDDA;
- EUR 276 550.49 to be provided by Turkey for its participation in the EMCDDA.

Pursuant to the decision already taken by the relevant EU authorities, it is expected that in 2018 the EMCDDA will receive some additional funds from the EU budget to be exclusively allocated (as assigned appropriations of the EMCDDA budget) to the execution of a new project for technical assistance (which is identified as 'EU4Monitoring Drugs' project) aimed at enhancing the capacity of European Neighbourhood Policy (ENP) East and South countries to monitor drug markets. Subject to final confirmation, the execution of the project should start in the second half of 2018 and should cover a period of 36 months/3 years. The total appropriations allocated from the EU budget for the execution of this project amount to EUR 3 000 000, to be provided to the EMCDDA in annual instalments, in accordance with the financing agreement to be concluded between the EMCDDA and the EC for this purpose. The actual amount and breakdown of these instalments will be determined by this agreement, pursuant to the finalisation of the technical elements of the project. As soon as these elements will have been determined and, in this context, the amount and breakdown of the 2018 instalment will have been confirmed, the latter will be entered into the EMCDDA 2018 budget via an amending budget to be adopted by the EMCDDA Management Board.

**Decision**

The Management Board adopts the proposed EMCDDA 2018 budget.

## 1. Background

In December 2016, the EMCDDA Management Board (MB) adopted the EMCDDA preliminary draft budget (PDB) for 2018. This PDB entered an amount of EUR 15 445 600 as revenue to be provided by the EU subsidy to the EMCDDA for 2018.

In May 2017, within the context of the EU 2018 draft budget, the European Commission (EC) proposed an amount of EUR 15 445 600 for the EU 2018 subsidy to the EMCDDA (i.e. EUR 15 230 412 from appropriations to be charged to the EU 2018 budget + EUR 215 188 from the available surplus of the EU subsidy to the EMCDDA, as resulting from the 2016 financial year), as well as the reduction of one authorised post in the EMCDDA establishment plan attached to the 2018 budget (from 77 to 76 posts). This proposal matches the amount of the EU 2018 subsidy entered into the EMCDDA 2018 preliminary draft budget as adopted by the EMCDDA Management Board in December 2016. This amount takes into account the recently adopted amendment of the EMCDDA founding regulation aimed at strengthening the EMCDDA's role, tasks and procedures for the information exchange, early warning system and risk assessment on new psychoactive substances (see Regulation (EU) 2017/2101 of the European Parliament and of the Council of 15 November 2017).

The amount of the proposed 2018 EU subsidy entails an increase of EUR 310 000 compared to 2017. As indicated in the EMCDDA 2018 preliminary draft budget, the purpose of this increase is to support the additional operating needs and workload entailed by the increased role of the EMCDDA for the coordination and the development of the activities of the European School Survey Project on Alcohol and Other Drugs (ESPAD).

Within the context of the procedure for the adoption of the EU 2018 budget, the two branches of the EU Budget Authority have agreed on the aforementioned EC proposal.

With regard to the above and without prejudice to the formal final decision to be taken by the relevant authorities, the proposed EMCDDA 2018 DB enters a total of EUR 15 445 600 for the EU 2018 subsidy to the EMCDDA and 76 authorised posts in the establishment plan for 2018.

Pursuant to the agreement in force between the EMCDDA and the Lisbon Port Authority (LPA), the 2018 cost for the lease of the EMCDDA premises is expected to be reduced by about EUR 766 000 compared to 2015 (this corresponding to an increase of the rental costs by EUR 34 000 compared to 2017). This reduction reflects time-bound savings in the EMCDDA's building-related expenditure. These savings are neither supplementary resources nor assigned appropriations, but just non-assigned appropriations which will be reallocated, as much as possible, to operational activities/needs in accordance with the EMCDDA 2018 work programme (in particular for external studies and technical meetings, as well as for the estimated supplementary cost/expenditure for operational/scientific staff).

In this context, the possible total amount of the EMCDDA 2018 co-financing to the Reitox national focal points would remain at the same level as in 2017, i.e. EUR 2 228 537. In accordance with the technical solution successfully applied for the EMCDDA budgets adopted by the Management Board in the 2010-13 period, the EMCDDA 2018 DB enters into the budget line concerning the EMCDDA co-financing to the Reitox national focal points (3151) just 96% of the possible total amount of this co-financing for 2018 (i.e. EUR 2 140 000). This consistently and efficiently reflects the average annual rate of use/commitment of these appropriations in recent years (due to the fact that not all national focal points were able to request the maximum amount of the EMCDDA co-financing) and assumes that this trend is confirmed in 2018. The remaining 4% (EUR 88 537) has been (provisionally) earmarked for other activities aimed at implementing the EMCDDA's 2018 work programme (in particular publications, translation and dissemination, technical meetings, studies). If at a later stage it was necessary to commit these remaining appropriations to cope with the actual requests presented for the 2018 Reitox grants, these appropriations would be reallocated to the relevant line (3151) by means of budget transfer.

As in the past, such an approach does not affect the existing Reitox co-financing system, and in particular the total maximum amount of appropriations to be earmarked for this purpose, but it is more consistent, in terms of budget presentation and management, with the expected rate of use/commitment of these appropriations.

With regard to the above, the contribution of Norway to the EMCDDA 2018 budget would amount to EUR 412 932.41.

In accordance with the agreement concluded for the participation of Turkey in the activities of the EMCDDA, the contribution of Turkey to the EMCDDA 2018 budget will amount to EUR 276 550.49.

Pursuant to the decision already taken by the relevant EU authorities, it is expected that in 2018 the EMCDDA will receive some additional funds from the EU budget to be exclusively allocated (as assigned appropriations of the EMCDDA budget) to the execution of a new project for technical assistance aimed at enhancing the capacity of European Neighbourhood Policy (ENP) East and South countries to monitor drug markets. The overall objective of this project (which is identified as 'EU4Monitoring Drugs' project) is to contribute to improve national and regional responses of Neighbourhood countries to security and health threats posed by contemporary drug markets and related issues. The Neighbourhood countries concerned are: Algeria, Morocco, Egypt, Israel, Jordan, Lebanon, Libya, Palestine<sup>1</sup>, Tunisia (for the Southern partnership) and Armenia, Azerbaijan, Belarus, Georgia, Moldova, Ukraine (for the Eastern partnership). Subject to final confirmation, the execution of the project should start in the second half of 2018 and should cover a period of 36 months/3 years. The total appropriations allocated from the EU budget for the execution of this project amount to EUR 3 000 000. They are going to be provided to the EMCDDA in annual instalments, in accordance with the financing agreement to be concluded between the EMCDDA and the EC for this purpose. The actual amount and breakdown of these instalments will be determined by this agreement, pursuant to the finalisation of the technical elements of the project. As soon as these elements will have been determined and, in this context, the amount and breakdown of the 2018 instalment will have been confirmed, the latter will be entered into the EMCDDA 2018 budget via an amending budget to be adopted by the EMCDDA Management Board.

## 2. Key features of the EMCDDA draft budget (DB) for 2018

The proposed 2018 DB provides for the resources needed to ensure the effective functioning of the EMCDDA and the implementation of its work programme for 2018. For this purpose, the EMCDDA 2018 DB enters the following appropriations as main revenue:

- EUR 15 445 600 to be provided by the EU 2018 subsidy to the EMCDDA;
- EUR 412 932.41 to be provided by Norway for its participation in the EMCDDA;
- EUR 276 550.49 to be provided by Turkey for its participation in the EMCDDA.

In more detail, the proposed 2018 DB should enable the EMCDDA to meet the following needs:

### Title 1 (staff-related expenditure)

- Cover the remuneration costs for all staff in post and the estimated supplementary expenditure needed to meet the usual adjustments required in 2018, in accordance with the applicable Staff Regulations (namely: the staff's automatic progression to the next step; the annual adjustment of the EU staff's remuneration, including the variation of the relevant correction coefficient; the estimated promotions/reclassifications of staff in line with the relevant provisions and procedures).
- Fully deploy the allocated human resources, by assuming the reduction of one authorised post (i.e. from 77 to 76 posts) in the EMCDDA 2018 establishment plan, compared to the EMCDDA establishment plan for 2017.  
It should be noted that such a reduction exceeds the 5% staff reduction that each EU institution and body is required to achieve (and the EMCDDA has already achieved) over the 2014–20 period, pursuant to the terms of the relevant EU inter-institutional agreement.
- Ensure the engagement of one contract agent to effectively cope with the estimated additional operating needs and workload entailed by the increased role of the EMCDDA for the coordination and the development of the ESPAD-related activities and the improvement of the work on poly-drug use in association with alcohol.

### Title 2 (expenditure for administrative and ICT infrastructure and activities)

- Meet the estimated costs for the EMCDDA premises and infrastructures, as well as for the administrative and IT support services and supplies required for the effective and efficient management and functioning of the latter, pursuant to the conditions resulting from the contracts in force and by taking into account the efficiency gains entailed by the rationalisation of internal processes, the optimisation of costs for utilities and services and the possible synergies with EMSA. This takes into account that pursuant to the agreement in force between the EMCDDA and the Lisbon Port Authority, the 2018 annual cost for the lease of the EMCDDA premises will slightly increase compared to 2017.

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<sup>1</sup> \* This designation shall not be construed as recognition of a State of Palestine and is without prejudice to the individual positions of the Member States on this issue.

### Title 3 (expenditure for operational activities)

- Ensure the effective execution of planned operational activities and projects aimed at implementing the EMCDDA 2018 work programme, in accordance with the relevant level and order of priority and including the operations concerning the development of the European Database on New Drugs (EDND) and the work relating to the increased role of the EMCDDA for the coordination and the development of the ESPAD-related activities and the improvement of the work on poly-drug use in association with alcohol (namely for technical meetings and surveys/studies).
- Ensure the possible maximum EMCDDA 2018 co-financing to the Reitox national focal points at the same level as in 2017, while consistently taking into account, in terms of budget presentation and management, the expected rate of use/commitment of the relevant appropriations, in accordance with the technical solution successfully applied for the EMCDDA budgets adopted by the Management Board in the 2010–13 period. For this purpose the EMCDDA 2018 DB enters into the budget line concerning the EMCDDA co-financing to the Reitox national focal points (3151) just 96% of the possible total amount of this co-financing for 2018. The remaining 4% has been (provisionally) earmarked for other activities aimed at implementing the EMCDDA 2018 work programme (in particular publications, translation and dissemination, technical meetings, studies). If at a later stage it was necessary to commit these remaining appropriations to cope with the actual requests presented for the 2018 Reitox grants, these appropriations would be reallocated to the relevant line (3151) by means of budget transfer.

### **Annexes**

Annexes 1A and 1B: Summary of revenue and expenditure

Annex 2: Detailed expenditure

Annex 3: Establishment plan

## Annex 1A: EMCDDA 2018 DB - Summary of Revenue (EUR)

TITLE	CHAPTER	2016 APPROPRIATIONS	2017 APPROPRIATIONS	2018 APPROPRIATIONS
		Comm. and paym. appr.	Comm. and paym. appr.	Comm. and paym. appr.
1	1: EU Regular subsidy	14 794 000,00	15 135 600,00	15 445 600,00
	2: EU Special funding for specific projects: IPA4 / IPA5	p.m.	340 000,00	p.m.
	2: EU Special funding for specific projects: LINK	p.m.	p.m.	p.m.
	2: EU Special funding for specific projects: ENP1	p.m.	p.m.	p.m.
<b>TOTAL Title 1</b>		<b>14 794 000,00</b>	<b>15 475 600,00</b>	<b>15 445 600,00</b>
2	1: Norway Contribution	393 140,63	403 487,34	412 932,41
	2: Pre-accession contributions from candidate countries: Turkey	210 000,00	271 000,00	276 550,49
	Income from sale of current EMCDDA premises	p.m.	p.m.	p.m.
<b>TOTAL Title 2</b>		<b>603 140,63</b>	<b>674 487,34</b>	<b>689 482,90</b>
3	1: Revenue for rendered service against payment	p.m.	p.m.	p.m.
<b>TOTAL Title 3</b>		<b>p.m.</b>	<b>p.m.</b>	<b>p.m.</b>
4	1: Internal assigned revenue	19 513,76	16 544,41	p.m.
	2: Interests generated by funds paid to the	4 703,22	1 757,43	p.m.
	3: Miscellaneous revenue	p.m.	p.m.	p.m.
<b>TOTAL Title 4</b>		<b>24 216,98</b>	<b>18 301,84</b>	<b>0,00</b>
<b>REVENUE CORE BUDGET (EMC)</b>		<b>15 421 357,61</b>	<b>15 828 389,18</b>	<b>16 135 082,90</b>
REVENUE IPA		0,00	340 000,00	p.m.
REVENUE LINK		0,00	0,00	p.m.
REVENUE ENP		0,00	p.m.	p.m.
<b>TOTAL REVENUE</b>		<b>15 421 357,61</b>	<b>16 168 389,18</b>	<b>16 135 082,90</b>

## Annex 1B: EMCDDA 2018 DB - Summary of Expenditure (EUR)

TITLE	HEADING	FUND MANAGEMENT CENTER	2016 Amending budget 1	2017 Amending budget 2	2018 draft budget
			Comm. and paym. appr.	Comm. and paym. appr.	Comm. and paym. appr.
1	Expenditure relating to persons working with the EMCDDA	EMC - Core budget	9 321 198,92	9 824 097,41	10 248 290,81
	Expenditure relating to persons working with the EMCDDA	IPA	p.m.	0,00	0,00
	Expenditure relating to persons working with the EMCDDA	LINK	p.m.	p.m.	p.m.
	Expenditure relating to persons working with the EMCDDA	ENP	p.m.	0,00	0,00
<b>TOTAL Title 1</b>			<b>9 321 198,92</b>	<b>9 824 097,41</b>	<b>10 248 290,81</b>
2	Expenditure for Support activities	EMC - Core budget	1 745 550,81	1 550 953,89	1 351 209,01
	Expenditure for Support activities	IPA	0,00	0,00	0,00
	Expenditure for Support activities	LINK	p.m.	p.m.	p.m.
	Expenditure for Support activities	ENP	0,00	0,00	0,00
<b>TOTAL Title 2</b>			<b>1 745 550,81</b>	<b>1 550 953,89</b>	<b>1 351 209,01</b>
3	Expenditure for operational activities and projects	EMC - Core budget	4 354 607,88	4 453 337,88	4 535 583,08
	Expenditure for operational activities and projects	IPA	0,00	0,00	0,00
	Expenditure for operational activities and projects	LINK	p.m.	p.m.	p.m.
	Expenditure for operational activities and projects	ENP	0,00	0,00	0,00
<b>TOTAL Title 3</b>			<b>4 354 607,88</b>	<b>4 453 337,88</b>	<b>4 535 583,08</b>
4	Expenditure for implementing special projects	EMC - Core budget	p.m.	p.m.	p.m.
<b>TOTAL Title 4</b>			<b>0,00</b>	<b>0,00</b>	<b>0,00</b>
EXPENDITURE CORE BUDGET (EMC)		EMC - Core budget	15 421 357,61	15 828 389,18	16 135 082,90
EXPENDITURE IPA		IPA	0,00	0,00	0,00
EXPENDITURE LINK		LINK	p.m.	p.m.	p.m.
EXPENDITURE ENP		ENP	0,00	0,00	0,00
<b>TOTAL EXPENDITURE</b>			<b>15 421 357,61</b>	<b>15 828 389,18</b>	<b>16 135 082,90</b>

## Annex 2 - 2018 Detailed budget expenditure

					2016 Amending budget 1	2016 Budget execution	2016 Budget execution/ 2018 Draft budget	2016 Budget execution	2016 Budget execution / 2018 Draft budget	2017 Final budget without assigned appropriations	2017 Final budget - all appropriations	2018 Draft budget	
F O U N D C	T I T L E	C H A P T E R	A R T I C L E	I T E M	HEADING	COMMITMENT AND PAYMENT APPROPRIATIONS	COMMITMENT APPROPRIATIONS	COMMITMENT APPROPRIATIONS	PAYMENT APPROPRIATIONS	PAYMENT APPROPRIATIONS	COMMITMENT AND PAYMENT APPROPRIATIONS	COMMITMENT AND PAYMENT APPROPRIATIONS	COMMITMENT AND PAYMENT APPROPRIATIONS
EMC	1				EXPENDITURE RELATING TO PERSONS WORKING WITH THE EMCDDA								
EMC		11			EXPENDITURE FOR STAFF IN ACTIVE EMPLOYMENT								
EMC			111		Salaries and allowances for temporary and permanent staff								
EMC				1111	Salaries for temporary and permanent staff	6 657 650,30	6 698 848,83	95,7%	6 698 848,83	95,7%	6 863 822,69	6 863 822,69	7 002 986,36
EMC				1112	Family allowances for temporary and permanent staff	1 161 312,47	1 229 578,18	105,6%	1 229 578,18	105,6%	1 169 041,86	1 169 041,86	1 164 643,46
EMC				1113	Expatriation and foreign residence allowances for temporary and permanent staff	864 463,06	907 529,44	96,5%	907 529,44	96,5%	926 425,00	926 425,00	940 233,17
EMC				1114	Fixed allowances for temporary an	8 800,00	6 639,60	98,4%	6 639,60	98,4%	6 815,59	6 815,59	6 747,36
EMC				1115	Birth and death grants for temporary and permanent staff	1 000,00	198,31	13,2%	198,31	13,2%	522,20	522,20	1 500,00
EMC				1116	Annual travel costs for temporary and permanent staff	160 000,00	159 846,27	91,3%	159 846,27	91,3%	157 800,00	157 800,00	175 000,00
EMC				1117	Allowances and expenses on entering and leaving service (travel, installation, resettlement and transfer, removal, temporary daily subsistence allowance) for temporary and permanent staff	215 000,00	50 819,83	44,2%	36 935,58	32,1%	64 733,64	64 733,64	115 000,00
EMC					<b>Total article</b>	<b>9 068 225,83</b>	<b>9 053 460,46</b>	<b>96,3%</b>	<b>9 039 576,21</b>	<b>96,1%</b>	<b>9 189 160,97</b>	<b>9 189 160,97</b>	<b>9 406 110,35</b>
EMC			112		Salaries and allowances for auxiliary staff			-		-			
EMC				1121	Salaries and allowances for auxiliary staff	p.m.	p.m.	-	p.m.	-	p.m.	p.m.	p.m.
EMC					<b>Total article</b>	<b>0,00</b>	<b>0,00</b>	<b>-</b>	<b>0,00</b>	<b>-</b>	<b>0,00</b>	<b>0,00</b>	<b>0,00</b>
EMC			113		Salaries and allowances for local staff			-		-			
EMC				1131	Salaries and allowances for local staff	p.m.	p.m.	-	p.m.	-	p.m.	p.m.	p.m.
EMC					<b>Total article</b>	<b>0,00</b>	<b>0,00</b>	<b>-</b>	<b>0,00</b>	<b>-</b>	<b>0,00</b>	<b>0,00</b>	<b>0,00</b>
EMC			114		Salaries and allowances for contractual agents			-		-			

F O U N D C	T I T L E	C H A P T E R	A R T I C L E	I T E M	HEADING	2016 Amending budget	2016 Budget execution	2016 Budget execution/ 2018 Draft budget	2016 Budget execution	2016 Budget execution / 2018 Draft budget	2017 Final budget without assigned appropriations	2017 Final budget - all appropriations	2018 Draft budget
						COMMITMENT AND PAYMENT APPROPRIATIONS	COMMITMENT APPROPRIATIONS	COMMITMENT APPROPRIATIONS	PAYMENT APPROPRIATIONS	PAYMENT APPROPRIATIONS	COMMITMENT AND PAYMENT APPROPRIATIONS	COMMITMENT AND PAYMENT APPROPRIATIONS	COMMITMENT AND PAYMENT APPROPRIATIONS
EMC				1141	Salaries and allowances for contractual agents	1 109 503,63	1 160 968,14	80,5%	1 160 968,14	80,5%	1 398 874,08	1 398 874,08	1 441 305,27
EMC					<b>Total article</b>	<b>1 109 503,63</b>	<b>1 160 968,14</b>	<b>80,5%</b>	<b>1 160 968,14</b>	<b>80,5%</b>	<b>1 398 874,08</b>	<b>1 398 874,08</b>	<b>1 441 305,27</b>
EMC			115		<b>Expenditure for other agents</b>			-		-			
EMC				1151	National and international officials and staff from private sector temporarily assigned to EMCDDA	45 000,00	34 129,13	69,7%	34 129,13	69,7%	29 939,29	29 939,29	49 000,00
EMC				1152	EMCDDA staff temporarily assigned to other bodies (national civil services, international organisation, public or private institutions or undertakings)	p.m.	p.m.	-	p.m.	-	p.m.	p.m.	p.m.
EMC				1153	Interim staff	0,00	33 446,03	77,3%	26 885,23	62,2%	16 600,00	16 600,00	43 252,41
EMC				1154	Stagiaires	36 500,00	40 451,06	49,0%	40 451,06	49,0%	55 030,00	56 130,74	82 606,00
EMC					<b>Total article</b>	<b>81 500,00</b>	<b>108 026,22</b>	<b>61,8%</b>	<b>101 465,42</b>	<b>58,0%</b>	<b>101 569,29</b>	<b>102 670,03</b>	<b>174 858,41</b>
EMC			116		<b>Social security system</b>			-		-			
EMC				1161	Insurance against sickness	221 851,96	227 830,43	96,1%	227 830,43	96,1%	237 532,94	237 532,94	237 161,49
EMC				1162	Insurance against accidents and occupational disease	34 146,06	33 705,48	126,2%	33 705,48	126,2%	27 115,49	27 115,49	26 715,40
EMC				1163	Unemployment insurance for temporary staff	73 762,70	76 796,18	95,2%	76 796,18	95,2%	80 884,97	80 884,97	80 665,49
EMC				1164	Establishment or maintenance of pension rights for temporary and permanent staff	p.m.	p.m.	-	p.m.	-	p.m.	p.m.	p.m.
EMC					<b>Total article</b>	<b>329 760,72</b>	<b>338 332,09</b>	<b>98,2%</b>	<b>338 332,09</b>	<b>98,2%</b>	<b>345 533,40</b>	<b>345 533,40</b>	<b>344 542,38</b>
EMC			117		<b>Appropriations to cover adjustments to the remuneration of officials and other staff</b>			-		-			
EMC				1171	Weightings	-1 384 791,26	-1 480 110,19	120,1%	-1 480 110,19	120,1%	-1 324 066,56	-1 324 066,56	-1 232 525,60
EMC				1172	Provisional appropriation	p.m.	p.m.	-	p.m.	-	p.m.	p.m.	p.m.
EMC					<b>Total article</b>	<b>-1 384 791,26</b>	<b>-1 480 110,19</b>	<b>120,1%</b>	<b>-1 480 110,19</b>	<b>120,1%</b>	<b>-1 324 066,56</b>	<b>-1 324 066,56</b>	<b>-1 232 525,60</b>
EMC			118		<b>Recruitment procedure</b>			-		-			
EMC				1181	Recruitment	27 000,00	4 057,28	29,0%	2 536,75	18,1%	11 000,00	11 000,00	14 000,00
EMC					<b>Total article</b>	<b>27 000,00</b>	<b>4 057,28</b>	<b>29,0%</b>	<b>2 536,75</b>	<b>18,1%</b>	<b>11 000,00</b>	<b>11 000,00</b>	<b>14 000,00</b>
EMC			119		<b>Training, retraining and information for staff</b>			-		-			
EMC				1191	Training	90 000,00	81 133,47	81,1%	62 639,07	62,6%	100 000,00	100 925,50	100 000,00



F O U N D C	T I T L E	C H E R T	A R T I C L E	I T E M	HEADING	2016 Amending budget	2016 Budget execution	2016 Budget execution/ 2018 Draft budget	2016 Budget execution	2016 Budget execution / 2018 Draft budget	2017 Final budget without assigned appropriations	2017 Final budget - all appropriations	2018 Draft budget
						COMMITMENT AND PAYMENT APPROPRIATIONS	COMMITMENT APPROPRIATIONS	COMMITMENT APPROPRIATIONS	PAYMENT APPROPRIATIONS	PAYMENT APPROPRIATIONS	COMMITMENT AND PAYMENT APPROPRIATIONS	COMMITMENT AND PAYMENT APPROPRIATIONS	COMMITMENT AND PAYMENT APPROPRIATIONS
EMC					<b>Total article</b>	<b>90 000,00</b>	<b>81 133,47</b>	81,1%	<b>62 639,07</b>	62,6%	<b>100 000,00</b>	<b>100 925,50</b>	<b>100 000,00</b>
EMC					<b>TOTAL CHAPTER</b>	<b>9 321 198,92</b>	<b>9 265 867,47</b>	90,4%	<b>9 225 407,49</b>	90,0%	<b>9 822 071,17</b>	<b>9 824 097,41</b>	<b>10 248 290,82</b>
EMC		12			PENSIONS AND SEVERANCE GRANTS			-		-			
EMC			121		<b>Pensions and severance grants</b>			-		-			
EMC				1211	Pensions and severance grants	p.m.	p.m.	-	p.m.	-	p.m.	p.m.	p.m.
EMC					<b>Total article</b>	<b>0,00</b>	<b>0,00</b>	-	<b>0,00</b>	-	<b>0,00</b>	<b>0,00</b>	<b>0,00</b>
EMC					<b>TOTAL TITLE 1</b>	<b>9 321 198,92</b>	<b>9 265 867,47</b>	90,4%	<b>9 225 407,49</b>	90,0%	<b>9 822 071,17</b>	<b>9 824 097,41</b>	<b>10 248 290,82</b>
								-		-			
LINK	1				<b>EXPENDITURE RELATING TO PERSONS WORKING WITH THE EMCDDA</b>			-		-			
LINK		11			EXPENDITURE FOR STAFF IN ACTIVE EMPLOYMENT			-		-			
LINK			114		<b>Salaries and allowances for contractual agents</b>			-		-			
LINK				1141	Salaries and allowances for contractual agents	0,00	0,00	-	0,00	-	0,00	0,00	0,00
LINK					<b>Total article</b>	<b>0,00</b>	<b>0,00</b>	-	<b>0,00</b>	-	<b>0,00</b>	<b>0,00</b>	<b>0,00</b>
LINK			115		<b>Expenditure for other agents</b>			-		-			
LINK				1151	National and international officials and staff from private sector temporarily assigned to EMCDDA	0,00	0,00	-	0,00	-	0,00	0,00	0,00
LINK				1153	Interim staff	0,00	0,00	-	0,00	-	0,00	0,00	0,00
LINK					<b>Total article</b>	<b>0,00</b>	<b>0,00</b>	-	<b>0,00</b>	-	<b>0,00</b>	<b>0,00</b>	<b>0,00</b>
LINK				1181	Recruitment	0,00	0,00	-	0,00	-	0,00	0,00	0,00
LINK					<b>Total article</b>	<b>0,00</b>	<b>0,00</b>	-	<b>0,00</b>	-	<b>0,00</b>	<b>0,00</b>	<b>0,00</b>
LINK					<b>TOTAL CHAPTER</b>	<b>0,00</b>	<b>0,00</b>	-	<b>0,00</b>	-	<b>0,00</b>	<b>0,00</b>	<b>0,00</b>
LINK					<b>TOTAL TITLE 1 LINK</b>	<b>0,00</b>	<b>0,00</b>	-	<b>0,00</b>	-	<b>0,00</b>	<b>0,00</b>	<b>0,00</b>
IPA	1				<b>EXPENDITURE RELATING TO PERSONS WORKING WITH THE EMCDDA</b>			-		-			
IPA		11			EXPENDITURE FOR STAFF IN ACTIVE EMPLOYMENT			-		-			
IPA			114		<b>Salaries and allowances for contractual agents</b>			-		-			
IPA				1141	Salaries and allowances for contractual agents	0,00	17 819,32	-	17 819,32	-	0,00	50 000,00	0,00
IPA					<b>Total article</b>	<b>0,00</b>	<b>17 819,32</b>	-	<b>17 819,32</b>	-	<b>0,00</b>	<b>50 000,00</b>	<b>0,00</b>
IPA			115		<b>Expenditure for other agents</b>			-		-			
IPA				1151	National and international officials and staff from private sector temporarily assigned to EMCDDA			-		-			

F O U N D C	T I T L E	C H A P T E R	A R T I C L E	I T E M	HEADING	2016 Amending budget	2016 Budget execution	2016 Budget execution/ 2018 Draft budget	2016 Budget execution	2016 Budget execution / 2018 Draft budget	2017 Final budget without assigned appropriations	2017 Final budget - all appropriations	2018 Draft budget
						COMMITMENT AND PAYMENT APPROPRIATIONS	COMMITMENT APPROPRIATIONS	COMMITMENT APPROPRIATIONS	PAYMENT APPROPRIATIONS	PAYMENT APPROPRIATIONS	COMMITMENT AND PAYMENT APPROPRIATIONS	COMMITMENT AND PAYMENT APPROPRIATIONS	COMMITMENT AND PAYMENT APPROPRIATIONS
IPA				1153	Interim staff	0,00	29 259,70	-	24 270,72	-	0,00	50 000,00	0,00
IPA					<b>Total article</b>	<b>0,00</b>	<b>29 259,70</b>	-	<b>24 270,72</b>	-	<b>0,00</b>	<b>50 000,00</b>	<b>0,00</b>
IPA					<b>TOTAL CHAPTER</b>	<b>0,00</b>	<b>47 079,02</b>	-	<b>42 090,04</b>	-	<b>0,00</b>	<b>100 000,00</b>	<b>0,00</b>
IPA					<b>TOTAL TITLE 1 IPA</b>	<b>0,00</b>	<b>47 079,02</b>	-	<b>42 090,04</b>	-	<b>0,00</b>	<b>100 000,00</b>	<b>0,00</b>
EMC	2				<b>EXPENDITURE FOR SUPPORT ACTIVITIES</b>			-		-			
EMC		21			ADMINISTRATIVE AND LOGISTIC SUPPORT ACTIVITIES			-		-			
EMC			211		<b>Investments in immovable property, rental of buildings and associated costs</b>			-		-			
EMC			2111		Rent	522 539,84	476 521,18	242,4%	473 391,18	240,8%	162 796,41	162 796,41	196 571,48
EMC			2112		Water, gas, electricity and heating	136 420,50	129 010,81	104,6%	110 450,27	89,6%	130 651,83	130 651,83	123 314,44
EMC			2113		Cleaning and maintenance	131 535,82	118 951,34	89,2%	97 347,81	73,0%	115 052,46	115 052,46	133 294,45
EMC			2114		Security and surveillance of buildings	113 011,04	109 729,16	90,2%	100 274,23	82,5%	109 548,48	109 548,48	121 597,04
EMC			2115		Acquisition of immovable property	p.m.	p.m.	-	p.m.	-	0,00	0,00	0,00
EMC			2116		Construction of buildings	p.m.	p.m.	-	p.m.	-	0,00	0,00	0,00
EMC			2117		Other expenditure on buildings	53 506,61	269 171,10	531,7%	35 562,10	70,2%	74 258,15	88 031,63	50 625,40
EMC					<b>Total article</b>	<b>957 013,81</b>	<b>1 103 383,59</b>	<b>176,4%</b>	<b>817 025,59</b>	<b>130,6%</b>	<b>592 307,33</b>	<b>606 080,81</b>	<b>625 402,81</b>
EMC			212		<b>Data processing</b>			-		-			
EMC			2121		Computer centre operations	458 750,96	493 127,71	97,2%	406 546,29	80,1%	705 475,00	705 475,00	507 455,70
EMC					<b>Total article</b>	<b>458 750,96</b>	<b>493 127,71</b>	<b>97,2%</b>	<b>406 546,29</b>	<b>80,1%</b>	<b>705 475,00</b>	<b>705 475,00</b>	<b>507 455,70</b>
EMC			213		<b>Movable property and associated costs</b>			-		-			
EMC			2131		New purchases or replacement of technical equipment and installations	p.m.	p.m.	-	p.m.	-	p.m.	p.m.	p.m.
EMC			2132		Maintenance, use, repair and hire of technical equipment and installations	p.m.	p.m.	-	p.m.	-	p.m.	p.m.	p.m.
EMC			2133		New purchases or replacement of furniture	p.m.	p.m.	-	p.m.	-	p.m.	p.m.	p.m.
EMC			2134		Maintenance, use, repair and hire of furniture	p.m.	p.m.	-	p.m.	-	p.m.	p.m.	p.m.
EMC			2135		New purchases or replacement of vehicles	6 000,00	0,00	-	0,00	-	p.m.	p.m.	p.m.
EMC			2136		Maintenance, use, repair and hire of vehicles	6 360,00	2 784,98	43,8%	2 480,34	39,0%	6 360,00	6 360,00	6 360,00

F O U N D C	T I T L E	C H A P T E R	A R T I C L E	I T E M	HEADING	2016 Amending budget	2016 Budget execution	2016 Budget execution/ 2018 Draft budget	2016 Budget execution	2016 Budget execution / 2018 Draft budget	2017 Final budget without assigned appropriations	2017 Final budget - all appropriations	2018 Draft budget
						COMMITMENT AND PAYMENT APPROPRIATIONS	COMMITMENT APPROPRIATIONS	COMMITMENT APPROPRIATIONS	PAYMENT APPROPRIATIONS	PAYMENT APPROPRIATIONS	COMMITMENT AND PAYMENT APPROPRIATIONS	COMMITMENT AND PAYMENT APPROPRIATIONS	COMMITMENT AND PAYMENT APPROPRIATIONS
EMC				2137	Library and digital services	61 600,00	62 954,30	104,9%	44 473,14	74,1%	68 000,00	68 000,00	60 000,00
EMC				2139	Stationery and office supplies	52 000,00	42 339,39	141,1%	15 403,65	51,3%	30 612,48	30 612,48	30 000,00
EMC					<b>Total article</b>	<b>125 960,00</b>	<b>108 078,67</b>	<b>112,2%</b>	<b>62 357,13</b>	<b>64,7%</b>	<b>104 972,48</b>	<b>104 972,48</b>	<b>96 360,00</b>
EMC			214		<b>Current administrative expenditure</b>			-		-			
EMC				2141	Bank and other financial charges	3 700,00	3 645,32	104,2%	3 622,12	103,5%	3 500,00	3 500,00	3 500,00
EMC				2142	Damages/legal expenses	26 970,94	34 700,00	-	34 700,00	-	6 700,00	6 700,00	0,00
EMC				2143	Miscellaneous insurances	25 550,00	24 220,12	93,9%	24 220,12	93,9%	25 550,00	25 550,00	25 805,50
EMC				2144	Uniforms and working clothing	800,00	1 400,00	200,0%	1 400,00	200,0%	700,00	700,00	700,00
EMC				2145	Miscellaneous expenditure on meetings	p.m.	0,00	-	0,00	-	0,00	0,00	0,00
EMC				2146	Internal removals and associated handling	1 272,60	671,14	83,9%	671,14	83,9%	800,00	800,00	800,00
EMC				2147	Postal and delivery charges	10 400,00	3 970,90	49,1%	3 594,35	44,5%	8 000,00	8 000,00	8 080,00
EMC				2148	Telephone, telegraph, telex, television	96 930,00	47 035,87	85,5%	41 842,61	76,1%	60 000,00	60 000,00	55 000,00
EMC				2149	Other current administrative expenditure	p.m.	p.m.	-	p.m.	-	p.m.	p.m.	p.m.
EMC					<b>Total article</b>	<b>165 623,54</b>	<b>115 643,35</b>	<b>123,2%</b>	<b>110 050,34</b>	<b>117,2%</b>	<b>105 250,00</b>	<b>105 250,00</b>	<b>93 885,50</b>
EMC			215		<b>Sociomedical infrastructure and social welfare</b>			-		-			
EMC				2151	Restaurants and canteens	11 500,00	7 473,80	70,5%	7 056,41	66,5%	10 500,00	10 500,00	10 605,00
EMC				2152	Social contacts between staff	19 002,50	13 508,72	96,5%	13 084,52	93,5%	14 700,00	14 700,00	14 000,00
EMC				2153	Early childhood centre and other 'crèches'	p.m.	p.m.	-	p.m.	-	p.m.	p.m.	p.m.
EMC				2154	Medical service	7 700,00	3 196,60	91,3%	2 629,26	75,1%	3 975,60	3 975,60	3 500,00
EMC					<b>Total article</b>	<b>38 202,50</b>	<b>24 179,12</b>	<b>86,0%</b>	<b>22 770,19</b>	<b>81,0%</b>	<b>29 175,60</b>	<b>29 175,60</b>	<b>28 105,00</b>
EMC					<b>TOTAL CHAPTER</b>	<b>1 745 550,81</b>	<b>1 844 412,44</b>	<b>136,5%</b>	<b>1 418 749,54</b>	<b>105,0%</b>	<b>1 537 180,41</b>	<b>1 550 953,89</b>	<b>1 351 209,01</b>
EMC					<b>TOTAL TITLE 2</b>	<b>1 745 550,81</b>	<b>1 844 412,44</b>	<b>136,5%</b>	<b>1 418 749,54</b>	<b>105,0%</b>	<b>1 537 180,41</b>	<b>1 550 953,89</b>	<b>1 351 209,01</b>
LINK	2				<b>EXPENDITURE FOR SUPPORT ACTIVITIES</b>			-		-			
LINK		21			ADMINISTRATIVE AND LOGISTIC SUPPORT ACTIVITIES			-		-			
LINK			211		<b>Investments in immovable property, rental of buildings and associated costs</b>			-		-			
LINK				2117	<b>Other expenditure on buildings</b>	0,00	0,00	-	0,00	-	0,00	0,00	0,00
LINK					<b>Total article</b>	<b>0,00</b>	<b>0,00</b>	<b>-</b>	<b>0,00</b>	<b>-</b>	<b>0,00</b>	<b>0,00</b>	<b>0,00</b>
LINK			212		<b>Data processing</b>			-		-			

F O U N D C	T I T L E	C H A P T E R	A R T I C L E	I T E M	HEADING	2016 Amending budget	2016 Budget execution	2016 Budget execution/ 2018 Draft budget	2016 Budget execution	2016 Budget execution / 2018 Draft budget	2017 Final budget without assigned appropriations	2017 Final budget - all appropriations	2018 Draft budget
						COMMITMENT AND PAYMENT APPROPRIATIONS	COMMITMENT APPROPRIATIONS	COMMITMENT APPROPRIATIONS	PAYMENT APPROPRIATIONS	PAYMENT APPROPRIATIONS	COMMITMENT AND PAYMENT APPROPRIATIONS	COMMITMENT AND PAYMENT APPROPRIATIONS	COMMITMENT AND PAYMENT APPROPRIATIONS
LINK				2121	Computer centre operations	0,00	0,00	-	0,00	-	0,00	0,00	0,00
LINK					<b>Total article</b>	<b>0,00</b>	<b>0,00</b>	-	<b>0,00</b>	-	<b>0,00</b>	<b>0,00</b>	<b>0,00</b>
LINK			213		<b>Movable property and associated costs</b>			-		-			
LINK				2139	Stationery and office supplies	0,00	0,00	-	0,00	-	0,00	0,00	0,00
LINK					<b>Total article</b>	<b>0,00</b>	<b>0,00</b>	-	<b>0,00</b>	-	<b>0,00</b>	<b>0,00</b>	<b>0,00</b>
LINK			214		<b>Current administrative expenditure</b>			-		-			
LINK				2141	Bank and other financial charges	0,00	0,00	-	0,00	-	0,00	0,00	0,00
LINK					<b>Total article</b>	<b>0,00</b>	<b>0,00</b>	-	<b>0,00</b>	-	<b>0,00</b>	<b>0,00</b>	<b>0,00</b>
LINK					<b>TOTAL CHAPTER</b>	<b>0,00</b>	<b>0,00</b>	-	<b>0,00</b>	-	<b>0,00</b>	<b>0,00</b>	<b>0,00</b>
LINK					<b>TOTAL TITLE 2 LINK</b>	<b>0,00</b>	<b>0,00</b>	-	<b>0,00</b>	-	<b>0,00</b>	<b>0,00</b>	<b>0,00</b>
IPA	2				<b>EXPENDITURE FOR SUPPORT ACTIVITIES</b>			-		-			
IPA		21			ADMINISTRATIVE AND LOGISTIC SUPPORT ACTIVITIES			-		-			
IPA			212		<b>Data processing</b>			-		-			
IPA				2121	Computer centre operations	0,00	0,00	-	0,00	-	0,00	0,00	0,00
IPA					<b>Total article</b>	<b>0,00</b>	<b>0,00</b>	-	<b>0,00</b>	-	<b>0,00</b>	<b>0,00</b>	<b>0,00</b>
IPA			214		<b>Current administrative expenditure</b>			-		-			
IPA				2141	Bank and other financial charges	0,00	3,27	-	3,27	-	0,00	100,00	0,00
IPA					<b>Total article</b>	<b>0,00</b>	<b>3,27</b>	-	<b>3,27</b>	-	<b>0,00</b>	<b>100,00</b>	<b>0,00</b>
IPA					<b>TOTAL CHAPTER</b>	<b>0,00</b>	<b>3,27</b>	-	<b>3,27</b>	-	<b>0,00</b>	<b>100,00</b>	<b>0,00</b>
IPA					<b>TOTAL TITLE 2 IPA</b>	<b>0,00</b>	<b>3,27</b>	-	<b>3,27</b>	-	<b>0,00</b>	<b>100,00</b>	<b>0,00</b>
ENP	2				<b>EXPENDITURE FOR SUPPORT ACTIVITIES</b>			-		-			
ENP		21			ADMINISTRATIVE AND LOGISTIC SUPPORT ACTIVITIES			-		-			
ENP			212		<b>Data processing</b>			-		-			
ENP				2121	Computer centre operations			-		-	p.m.	p.m.	p.m.
ENP					<b>Total article</b>		<b>0,00</b>	-	<b>0,00</b>	-	<b>0,00</b>	<b>0,00</b>	<b>0,00</b>
ENP			214		<b>Current administrative expenditure</b>			-		-			
ENP				2149	Other current administrative expenditure			-		-	p.m.	p.m.	p.m.
ENP					<b>Total article</b>		<b>0,00</b>	-	<b>0,00</b>	-	<b>0,00</b>	<b>0,00</b>	<b>0,00</b>
ENP					<b>TOTAL CHAPTER</b>		<b>0,00</b>	-	<b>0,00</b>	-	<b>0,00</b>	<b>0,00</b>	<b>0,00</b>
ENP					<b>TOTAL TITLE 2 ENP1</b>		<b>0,00</b>	-	<b>0,00</b>	-	<b>0,00</b>	<b>0,00</b>	<b>0,00</b>
EMC	3				<b>EXPENDITURE FOR OPERATIONAL ACTIVITIES</b>			-		-			
EMC		31			PROJECT-RELATED ACTIVITIES			-		-			

F O U N D C	T I T L E	C H A P T	A R T I C L E	I T E M	HEADING	2016 Amending budget	2016 Budget execution	2016 Budget execution/ 2018 Draft budget	2016 Budget execution	2016 Budget execution / 2018 Draft budget	2017 Final budget without assigned appropriations	2017 Final budget - all appropriations	2018 Draft budget
						COMMITMENT AND PAYMENT APPROPRIATIONS	COMMITMENT APPROPRIATIONS	COMMITMENT APPROPRIATIONS	PAYMENT APPROPRIATIONS	PAYMENT APPROPRIATIONS	COMMITMENT AND PAYMENT APPROPRIATIONS	COMMITMENT AND PAYMENT APPROPRIATIONS	COMMITMENT AND PAYMENT APPROPRIATIONS
EMC			311		<b>Publishing and marketing dissemination</b>			-		-			
EMC			3111		Publishing and marketing dissemination	360 000,00	326 471,95	108,8%	295 307,92	98,4%	292 150,00	292 150,00	300 000,00
EMC					<b>Total article</b>	<b>360 000,00</b>	<b>326 471,95</b>	<b>108,8%</b>	<b>295 307,92</b>	<b>98,4%</b>	<b>292 150,00</b>	<b>292 150,00</b>	<b>300 000,00</b>
EMC			312		<b>Translation and interpretation</b>			-		-			
EMC			3121		Translation and interpretation	341 250,00	329 785,75	113,7%	279 957,75	96,5%	295 000,00	295 000,00	290 000,00
EMC					<b>Total article</b>	<b>341 250,00</b>	<b>329 785,75</b>	<b>113,7%</b>	<b>279 957,75</b>	<b>96,5%</b>	<b>295 000,00</b>	<b>295 000,00</b>	<b>290 000,00</b>
EMC			314		<b>Project-related activities to be handled outside</b>			-		-			
EMC			3141		Project-related activities to be handled outside	421 504,00	672 994,96	92,0%	629 530,30	86,0%	672 423,72	672 423,72	731 783,08
EMC					<b>Total article</b>	<b>421 504,00</b>	<b>672 994,96</b>	<b>92,0%</b>	<b>629 530,30</b>	<b>86,0%</b>	<b>672 423,72</b>	<b>672 423,72</b>	<b>731 783,08</b>
EMC			315		<b>Reitox activities</b>			-		-			
EMC			3151		Reitox activities	2 228 537,26	2 119 715,50	99,1%	2 057 231,12	96,1%	2 228 537,26	2 228 537,26	2 140 000,00
EMC					<b>Total article</b>	<b>2 228 537,26</b>	<b>2 119 715,50</b>	<b>99,1%</b>	<b>2 057 231,12</b>	<b>96,1%</b>	<b>2 228 537,26</b>	<b>2 228 537,26</b>	<b>2 140 000,00</b>
EMC			316		<b>Missions</b>			-		-			
EMC			3161		Missions	291 191,82	312 099,86	101,4%	293 115,08	95,2%	260 000,00	260 744,69	307 800,00
EMC					<b>Total article</b>	<b>291 191,82</b>	<b>312 099,86</b>	<b>101,4%</b>	<b>293 115,08</b>	<b>95,2%</b>	<b>260 000,00</b>	<b>260 744,69</b>	<b>307 800,00</b>
EMC			317		<b>Statutory meetings</b>			-		-			
EMC			3171		Statutory meetings	194 680,00	159 945,21	79,6%	155 198,67	77,2%	173 000,00	173 000,00	201 000,00
EMC					<b>Total article</b>	<b>194 680,00</b>	<b>159 945,21</b>	<b>79,6%</b>	<b>155 198,67</b>	<b>77,2%</b>	<b>173 000,00</b>	<b>173 000,00</b>	<b>201 000,00</b>
EMC			318		<b>Technical meetings</b>			-		-			
EMC			3181		Technical meetings	511 444,80	360 634,11	64,2%	374 078,10	66,6%	525 482,21	525 482,21	561 500,00
EMC					<b>Total article</b>	<b>511 444,80</b>	<b>360 634,11</b>	<b>64,2%</b>	<b>374 078,10</b>	<b>66,6%</b>	<b>525 482,21</b>	<b>525 482,21</b>	<b>561 500,00</b>

F O U N D C	T I T L E	C H A P T E R	A R T I C L E	I T E M	HEADING	2016 Amending budget	2016 Budget execution	2016 Budget execution/ 2018 Draft budget	2016 Budget execution	2016 Budget execution / 2018 Draft budget	2017 Final budget without assigned appropriations	2017 Final budget - all appropriations	2018 Draft budget
						COMMITMENT AND PAYMENT APPROPRIATIONS	COMMITMENT APPROPRIATIONS	COMMITMENT APPROPRIATIONS	PAYMENT APPROPRIATIONS	PAYMENT APPROPRIATIONS	COMMITMENT AND PAYMENT APPROPRIATIONS	COMMITMENT AND PAYMENT APPROPRIATIONS	COMMITMENT AND PAYMENT APPROPRIATIONS
EMC			319		<b>Representation and entertainment expenses</b>			-		-			
EMC			3191		Representation expenses	6 000,00	2 218,48	63,4%	1 900,84	54,3%	6 000,00	6 000,00	3 500,00
EMC					<b>Total article</b>	<b>6 000,00</b>	<b>2 218,48</b>	<b>63,4%</b>	<b>1 900,84</b>	<b>54,3%</b>	<b>6 000,00</b>	<b>6 000,00</b>	<b>3 500,00</b>
EMC					<b>TOTAL CHAPTER</b>	<b>4 354 607,88</b>	<b>4 283 865,82</b>	<b>94,5%</b>	<b>4 086 319,78</b>	<b>90,1%</b>	<b>4 452 593,19</b>	<b>4 453 337,88</b>	<b>4 535 583,08</b>
EMC					<b>TOTAL TITLE 3</b>	<b>4 354 607,88</b>	<b>4 283 865,82</b>	<b>94,5%</b>	<b>4 086 319,78</b>	<b>90,1%</b>	<b>4 452 593,19</b>	<b>4 453 337,88</b>	<b>4 535 583,08</b>
LINK	3				<b>EXPENDITURE FOR OPERATIONAL ACTIVITIES</b>			-		-			
LINK		31			PROJECT-RELATED ACTIVITIES			-		-			
LINK			311		<b>Publishing and marketing dissemination</b>			-		-			
LINK			3111		Publishing and marketing dissemination	0,00	0,00	-	0,00	-	0,00	0,00	0,00
LINK					<b>Total article</b>	<b>0,00</b>	<b>0,00</b>	<b>-</b>	<b>0,00</b>	<b>-</b>	<b>0,00</b>	<b>0,00</b>	<b>0,00</b>
LINK			312		<b>Translation and interpretation</b>			-		-			
LINK			3121		Translation and interpretation	0,00	0,00	-	0,00	-	0,00	0,00	0,00
LINK					<b>Total article</b>	<b>0,00</b>	<b>0,00</b>	<b>-</b>	<b>0,00</b>	<b>-</b>	<b>0,00</b>	<b>0,00</b>	<b>0,00</b>
LINK			314		<b>Project-related activities to be handled outside</b>			-		-			
LINK			3141		Project-related activities to be handled outside	0,00	0,00	-	0,00	-	0,00	0,00	0,00
LINK					<b>Total article</b>	<b>0,00</b>	<b>0,00</b>	<b>-</b>	<b>0,00</b>	<b>-</b>	<b>0,00</b>	<b>0,00</b>	<b>0,00</b>
LINK			316		<b>Missions</b>			-		-			
LINK			3161		Missions	0,00	0,00	-	0,00	-	0,00	0,00	0,00
LINK					<b>Total article</b>	<b>0,00</b>	<b>0,00</b>	<b>-</b>	<b>0,00</b>	<b>-</b>	<b>0,00</b>	<b>0,00</b>	<b>0,00</b>
LINK			318		<b>Technical meetings</b>			-		-			
LINK			3181		Technical meetings	0,00	0,00	-	0,00	-	0,00	0,00	0,00
LINK					<b>Total article</b>	<b>0,00</b>	<b>0,00</b>	<b>-</b>	<b>0,00</b>	<b>-</b>	<b>0,00</b>	<b>0,00</b>	<b>0,00</b>
LINK					<b>TOTAL CHAPTER</b>	<b>0,00</b>	<b>0,00</b>	<b>-</b>	<b>0,00</b>	<b>-</b>	<b>0,00</b>	<b>0,00</b>	<b>0,00</b>
LINK					<b>TOTAL TITLE 3 LINK</b>	<b>0,00</b>	<b>0,00</b>	<b>-</b>	<b>0,00</b>	<b>-</b>	<b>0,00</b>	<b>0,00</b>	<b>0,00</b>
IPA	3				<b>EXPENDITURE FOR OPERATIONAL ACTIVITIES</b>			-		-			
IPA		31			PROJECT-RELATED ACTIVITIES			-		-			
IPA			311		<b>Publishing and marketing dissemination</b>			-		-			
IPA			3111		Publishing and marketing dissemination	0,00	2 270,40	-	0,00	-	0,00	0,00	0,00
IPA					<b>Total article</b>	<b>0,00</b>	<b>2 270,40</b>	<b>-</b>	<b>0,00</b>	<b>-</b>	<b>0,00</b>	<b>0,00</b>	<b>0,00</b>
IPA			312		<b>Translation and interpretation</b>			-		-			
IPA			3121		Translation and interpretation	0,00	15 301,50	-	8 519,50	-	0,00	20 000,00	0,00
IPA					<b>Total article</b>	<b>0,00</b>	<b>15 301,50</b>	<b>-</b>	<b>8 519,50</b>	<b>-</b>	<b>0,00</b>	<b>20 000,00</b>	<b>0,00</b>
IPA			314		<b>Project-related activities to be handled outside</b>			-		-			

F O U N D C	T I T L E	C H A P T E R	A R T I C L E	I T E M	HEADING	2016 Amending budget	2016 Budget execution	2016 Budget execution/ 2018 Draft budget	2016 Budget execution	2016 Budget execution / 2018 Draft budget	2017 Final budget without assigned appropriations	2017 Final budget - all appropriations	2018 Draft budget
						COMMITMENT AND PAYMENT APPROPRIATIONS	COMMITMENT APPROPRIATIONS	COMMITMENT APPROPRIATIONS	PAYMENT APPROPRIATIONS	PAYMENT APPROPRIATIONS	COMMITMENT AND PAYMENT APPROPRIATIONS	COMMITMENT AND PAYMENT APPROPRIATIONS	COMMITMENT AND PAYMENT APPROPRIATIONS
IPA				3141	Project-related activities to be handled outside	0,00	93 911,00	-	0,00	-	0,00	60 000,00	0,00
IPA					<b>Total article</b>	<b>0,00</b>	<b>93 911,00</b>	-	<b>0,00</b>	-	<b>0,00</b>	<b>60 000,00</b>	<b>0,00</b>
IPA			316		<b>Missions</b>			-		-			
IPA				3161	Missions	0,00	39 080,91	-	35 133,99	-	0,00	50 000,00	0,00
IPA					<b>Total article</b>	<b>0,00</b>	<b>39 080,91</b>	-	<b>35 133,99</b>	-	<b>0,00</b>	<b>50 000,00</b>	<b>0,00</b>
IPA			318		<b>Technical meetings</b>			-		-			
IPA				3181	Technical meetings	0,00	153 780,80	-	91 500,34	-	0,00	109 900,00	0,00
IPA					<b>Total article</b>	<b>0,00</b>	<b>153 780,80</b>	-	<b>91 500,34</b>	-	<b>0,00</b>	<b>109 900,00</b>	<b>0,00</b>
IPA					<b>TOTAL CHAPTER</b>	<b>0,00</b>	<b>304 344,61</b>	-	<b>135 153,83</b>	-	<b>0,00</b>	<b>239 900,00</b>	<b>0,00</b>
IPA					<b>TOTAL TITLE 3 IPA</b>	<b>0,00</b>	<b>304 344,61</b>	-	<b>135 153,83</b>	-	<b>0,00</b>	<b>239 900,00</b>	<b>0,00</b>
ENP	3				<b>EXPENDITURE FOR OPERATIONAL ACTIVITIES</b>			-		-			
ENP		31			PROJECT-RELATED ACTIVITIES			-		-			
ENP			311		<b>Publishing and marketing dissemination</b>			-		-			
ENP				3111	Publishing and marketing dissemination		27 703,04	-	27 703,04	-	p.m.	p.m.	p.m.
ENP					<b>Total article</b>		<b>27 703,04</b>	-	<b>27 703,04</b>	-	<b>0,00</b>	<b>0,00</b>	<b>0,00</b>
ENP			312		<b>Translation and interpretation</b>			-		-			
ENP				3121	Translation and interpretation			-		-	p.m.	p.m.	p.m.
ENP					<b>Total article</b>	<b>0,00</b>	<b>0,00</b>	-	<b>0,00</b>	-	<b>0,00</b>	<b>0,00</b>	<b>0,00</b>
ENP			314		<b>Project-related activities to be handled outside</b>			-		-			
ENP				3141	Project-related activities to be handled outside		46 537,50	-	46 537,50	-	p.m.	p.m.	p.m.
ENP					<b>Total article</b>	<b>0,00</b>	<b>46 537,50</b>	-	<b>46 537,50</b>	-	<b>0,00</b>	<b>0,00</b>	<b>0,00</b>
ENP			316		<b>Missions</b>			-		-			
ENP				3161	Missions		14 655,39	-	14 655,39	-	p.m.	p.m.	p.m.
ENP					<b>Total article</b>	<b>0,00</b>	<b>14 655,39</b>	-	<b>14 655,39</b>	-	<b>0,00</b>	<b>0,00</b>	<b>0,00</b>
ENP			318		<b>Technical meetings</b>			-		-			
ENP				3181	Technical meetings		83 983,33	-	83 983,33	-	p.m.	p.m.	p.m.
ENP					<b>Total article</b>	<b>0,00</b>	<b>83 983,33</b>	-	<b>83 983,33</b>	-	<b>0,00</b>	<b>0,00</b>	<b>0,00</b>
ENP					<b>TOTAL CHAPTER</b>	<b>0,00</b>	<b>172 879,26</b>	-	<b>172 879,26</b>	-	<b>0,00</b>	<b>0,00</b>	<b>0,00</b>
ENP					<b>TOTAL TITLE 3 ENP1</b>	<b>0,00</b>	<b>172 879,26</b>	-	<b>172 879,26</b>	-	<b>0,00</b>	<b>0,00</b>	<b>0,00</b>
EMC	4				<b>EXPENDITURE FOR IMPLEMENTING SPECIAL PROJECTS FUNDED BY SPECIFIC EU SUBSIDIES</b>			-		-			
EMC		41			PROJECTS			-		-			
EMC			411		<b>Project-related activities to be handled outside</b>			-		-			
EMC				4111	Project-related activities to be handled outside			-		-			

F O U N D C	T I T L E	C H A P T	A R T I C L E	I T E M	HEADING	2016 Amending budget	2016 Budget execution	2016 Budget execution/ 2018 Draft budget	2016 Budget execution	2016 Budget execution / 2018 Draft budget	2017 Final budget without assigned appropriations	2017 Final budget - all appropriations	2018 Draft budget
						COMMITMENT AND PAYMENT APPROPRIATIONS	COMMITMENT APPROPRIATIONS	COMMITMENT APPROPRIATIONS	PAYMENT APPROPRIATIONS	PAYMENT APPROPRIATIONS	COMMITMENT AND PAYMENT APPROPRIATIONS	COMMITMENT AND PAYMENT APPROPRIATIONS	COMMITMENT AND PAYMENT APPROPRIATIONS
EMC					<b>Total article</b>			-		-			
EMC			412		<b>Project-related publishing activities</b>			-		-			
EMC			4121		Production, printing, dissemination			-		-			
EMC					<b>Total article</b>			-		-			
EMC			413		<b>Project-related meetings</b>			-		-			
EMC			4131		Technical meetings			-		-			
EMC					<b>Total article</b>			-		-			
EMC			414		<b>Project-related missions</b>			-		-			
EMC			4141		Missions			-		-			
EMC					<b>Total article</b>			-		-			
EMC			415		<b>Project-related staff costs</b>			-		-			
EMC			4151		Stagiaires			-		-			
EMC			4152		Contract agents			-		-			
EMC			4153		Temporary agents			-		-			
EMC					<b>Total article</b>			-		-			
EMC			416		<b>Project-related administrative costs</b>			-		-			
EMC			4161		Bank and other financial charges			-		-			
EMC					<b>Total article</b>			-		-			
EMC					<b>TOTAL CHAPTER</b>			-		-			
EMC					<b>TOTAL TITLE 4</b>	<b>0,00</b>	<b>0,00</b>	-	<b>0,00</b>	-	<b>0,00</b>	<b>0,00</b>	<b>0,00</b>
EMC	5				<b>RESERVE</b>			-		-			
EMC					<b>TOTAL TITLE 5</b>	<b>0,00</b>	<b>0,00</b>	-	<b>0,00</b>	-	<b>0,00</b>	<b>0,00</b>	<b>0,00</b>
					<b>TOTAL BUDGET EXPENDITURE EMC</b>	<b>15 421 357,61</b>	<b>15 394 145,73</b>	95,4%	<b>14 730 476,81</b>	91,3%	<b>15 811 844,77</b>	<b>15 828 389,18</b>	<b>16 135 082,90</b>
					<b>TOTAL BUDGET EXPENDITURE LINK</b>	<b>0,00</b>	<b>0,00</b>	-	<b>0,00</b>	-	<b>0,00</b>	<b>0,00</b>	<b>0,00</b>
					<b>TOTAL BUDGET EXPENDITURE IPA</b>	<b>0,00</b>	<b>351 426,90</b>	-	<b>177 247,14</b>	-	<b>0,00</b>	<b>340 000,00</b>	<b>0,00</b>
					<b>TOTAL BUDGET EXPENDITURE ENP1</b>	<b>0,00</b>	<b>172 879,26</b>	-	<b>172 879,26</b>	-	<b>0,00</b>	<b>0,00</b>	<b>0,00</b>
					<b>TOTAL BUDGET EXP. EMC+LINK + IPA+ENP</b>	<b>15 421 357,61</b>	<b>15 918 451,89</b>	98,7%	<b>15 080 603,21</b>	93,5%	<b>15 811 844,77</b>	<b>16 168 389,18</b>	<b>16 135 082,90</b>



### Annex 3 - Establishment plan

Categories and Grades	2017		2017		2018	
	Filled as of 31/12/2017		Posts authorised		Posts authorised	
	Permanent posts	Temporary Posts	Permanent posts	Temporary Posts	Permanent posts	Temporary Posts
AD 16						
AD 15				1		1
AD 14		1		1		1
AD 13	1	3	1	2	1	2
AD 12	3	4	4	11	4	11
AD 11		7	1	11	1	11
AD 10		2		13		13
AD 9	2	6		6		6
AD 8		11				
AD 7		5				
AD 6		1				
AD 5		2				
<b>AD total</b>	<b>6</b>	<b>42</b>	<b>6</b>	<b>45</b>	<b>6</b>	<b>45</b>
AST 11			1		1	
AST 10		1		3		3
AST 9		3	1	7	1	7
AST 8		1	2	7	2	7
AST 7	1	3		5		4
AST 6		6				
AST 5	1	6				
AST 4		1				
AST 3						
AST 2	1					
AST 1						
<b>AST total</b>	<b>3</b>	<b>21</b>	<b>4</b>	<b>22</b>	<b>4</b>	<b>21</b>
<b>TOTAL</b>	<b>9</b>	<b>63</b>	<b>10</b>	<b>67</b>	<b>10</b>	<b>66</b>
<b>TOTAL AD and AST</b>	<b>72</b>		<b>77</b>		<b>76</b>	